HEALTH AND WELLBEING BOARD

Agenda Item 10

Brighton and Hove City Council

BRIGHTON & HOVE CITY COUNCIL

HEALTH & WELLBEING BOARD

4.00pm 9 JUNE 2020

VIRTUAL VIA SKYPE

MINUTES

Present: Councillors Moonan (Chair) Childs (Deputy Chair), Shanks (Opposition Spokesperson), Bagaeen (Group Spokesperson) and Nield **Brighton and Hove CCG**: Dr Andrew Hodson (Chair of the CCG and Co-Deputy Chair), Lola Banjoko, Andrew Taylor and Ashley Scarff

Also in Attendance: Geoff Raw, Chief Executive, BHCC; Deb Austin, Acting Statutory Executive Director, Children's Services; Rob Persey, Statutory Director for Adult Social Care; Alistair Hill, Director of Public Health; Graham Bartlett, Safeguarding Adults Board and David Liley, Healthwatch

PART ONE

1 DECLARATIONS OF SUBSTITUTES AND INTERESTS AND EXCLUSIONS

1(a) Apologies

- 1.1 Apologies were received from Chris Robson, Brighton and Hove Local Safeguarding Children Board.
- 1(b) Declarations of Substitutes, Interests and Exclusions
- 1.2 There were none.

1(c) Exclusion of Press and Public

1.3 In accordance with Section 100A of the Local Government Act 1972 ("the Act"), the Health and Wellbeing Board considered whether the public should be excluded from the meeting during consideration of any item of business on the grounds that it is likely in view of the business to be transacted or the nature of the proceedings, that if members of the public were present during it, there would be disclosure to them of confidential information as defined in Section 100A (3) of the Act.

- 1.4 **RESOLVED -** That the public not be excluded during consideration of any item of business set out on the agenda.
- 2 MINUTES
- 2a Minutes of Meeting, 28 January 2020
- 2.1 **RESOLVED –** That the Chair be authorised to sign the minutes of the meeting held on 28 January 2020 as a correct record.
- 2b Minutes of Special Meeting, 6 February 2020
- 2.2 **RESOLVED –** That the Chair be authorised to sign the minutes of the special meeting held on 6 February 2020 as a correct record.
- 3 CHAIR'S COMMUNICATIONS

Thanks to Health and Care Staff

- 3.1 The Chair stated that she wanted to begin her communications by placing on record a big thank you to all the health and care staff, the local authority staff, her fellow councillors, those working in all our partner organisations, businesses and residents, she had seen first-hand the hours and dedication of council staff working 24/7 and was am sure this is replicated across the city, in the NHS, (hospital and community), other public sector organisations such as the police, our businesses and workplaces, and voluntary and community groups. They have all had to respond to a situation which sometimes changed hourly, to concerned colleagues and residents, to uncertainty and tragedy and they have responded magnificently, always putting the health, safety and prosperity of the city first. There was no doubt that all our key workers across the whole city had contributed to saving lives and on behalf of everyone, she wanted to thank them.
- 3.2 The Chair also wanted to thank the informal community groups and volunteers who had been mobilising in all the wards to help those most in need. More than 1100 people volunteered with Community Works between January and May 2020. That was more than four times what would usually be seen at this time of year and showed how much people wanted to help others right now. Many, many more had helped their neighbours and communities in so many ways. A thank you also needed to go to the residents of Brighton and Hove who had been following the government's guidelines on staying at home, physical distancing or isolation. Whatever those in the public sector and voluntary and community sector did this pandemic could not be beaten without the co-operation and consent of the public. It was residents themselves who had also helped to prevent the further spread of the virus in the city and to bring the pandemic under control.

Need for Continuing Social Distancing Measures

3.2 The Chair went on to state that she was sure however, that it hasn't escaped anyone's attention that ever since some of the lockdown restrictions have been lifted, the city's parks and particularly the seafront had been busy with residents and visitors. It was incredibly upsetting to hear from people who lived in the city, many of whom have no garden or balcony, that they could not go to their local park or the seafront because it was too busy and they felt unsafe. Whilst the council would like to be able to do more unfortunately it had very little power to enforce this over-crowding. So, her plea to everyone was that that when they went out, they needed to continue to follow physical distancing measures and keep two metres apart from others who were not in part of their household and to look out for others who might find it harder to understand or keep their distance themselves.

Carer's Week

- 3.4 The Chair stated that week was carers week, she wanted to say a big thank to carers for the contribution which they made to the community. Carers week was intended to celebrate and raise awareness of the vital work of carers and the contribution which they made to the community. Last year the city had hosted its first Carers Festival, this year the event had would be digital and the festival had been organised on-line. It would provide an opportunity for carers to try out new activities in virtual classes or to receive advice they needed. Those present were urged to have a look at the Carers Centre website to see the full programme of events.
- 3.5 Finally, the Chair urged everyone to look after themselves and others. With so much going on she wanted to urge people to look after themselves as well as their families and neighbours. Additional support was available for anyone who needed it from the Community Advice and Support Hub. Everyone should have received information about the support available in the post, this information was also available on the council website.
- 3.6 **RESOLVED –** That the content of the Chair's Communications be received and noted.

Minutes Silence in Recognition of Contribution of Key Workers

3.7 Before proceeding to the formal business of the meeting the Board observed a minutes silence in recognition of the hard work and sacrifice of the many key workers and others in combatting the current pandemic.

Callover

- 3.8 All items on the agenda were called for discussion.
- 4 FORMAL PUBLIC INVOLVEMENT
- 4a Petitions
- 4.1 There were none.
- 4b Written Questions

4.2 It was noted that two written questions had been received. The questions submitted and the responses provided by the Chair are set out below:

Use of an Asset Based Approach – Mr Kapp

4.3 Mr Kapp was invited to put his question which is set out below:

"I welcome the Social Care director, Rob Persey's inverted pyramid of the operating model Self Help Early Intervention shown on page 107 of the Health and Social Care Strategy (HACS) in item 66 of the last meetings (24.3.20) agenda because it shifts the focus of support to the asset-based approach, as described in the Better Lives Stronger Communities Operating Model (BLSC).

This asset-based approach focuses on what people can do, not what they can't do, and builds on their strengths, and community assets, by working with their support networks, the community and voluntary sector, and social enterprises.

Does the Board agree that this asset-based approach should be extended to and incorporated in the CCG's commissioning strategy and social prescribing for which the health budget is more than three times that of social care, at about £470mpa, together totalling £600mpa, which would integrate health and social care by ensuring that both adopt the same asset-based approach?".

4.4 The Chair responded in the following terms:

"I do agree that asset-based approaches have the potential to be used across the health and care system. The Council and the CCG are already working closely with the community and voluntary sector to ensure that community and primary care services involve residents in their designs and are focused on what individuals actually need and want to be able to do and fully utilised community assets. We fully intend to make this work central to the development of these services."

4.5 Mr Kapp was invited to put a supplementary question:

Substance Misuse Contract – Mr Kirk

4.6 Mr Kirk was invited to put his question which is set out below:

"Patients with drug and alcohol problems often present to A&E in crisis or with related conditions and providing support for them is a highly skilled job. Yet the new contractors CGL have disastrously cut nurse posts. Of the current fifteen nurses and four nurse prescribers, seven nurse posts will be cut, the number of recovery worker posts is uncertain.

Did the HWB Board approve the Council's decision to transfer the Drug and Alcohol Service to CGL; shouldn't the council attach conditions to contracts to stop the emasculation of service, or is the contract price the only issue?"

4.7 The Chair responded in the following terms:

"The Health and Wellbeing Board on 29 January 2019 granted delegated authority to the Executive Director of Health and Adult Social Care (HASC) to undertake the procurement and award of a contract for substance misuse services with a term of five years.

Following a robust and transparent procurement process in which bids were evaluated on quality 70% and price 30%, Change, Grow, Live (CGL) was awarded a contract to provide a drug and alcohol treatment and recovery service for Brighton and Hove. The service model is based on services successfully delivered by CGL in other local authorities in Sussex and across the country. The precise staffing establishment is still being finalized and will include specialist doctors, nurses and non-medical prescribers and psychological practitioners as well as recovery/care co-ordinators and outreach workers. In order to maintain as much stability as possible during the current situation with Covid 19, no staff redundancies will take place until at least October 20020."

- 4.8 Mr Kirk was invited to put a supplementary question:
- 4.10 **RESOLVED** That the questions submitted and the Chair's responses to them be noted and received.
- 4c Deputations
- 4.11 There were none.
- 5 FORMAL MEMBER INVOLVEMENT
- 5a Petitions
- 5.1 There were none.
- 5b Written Questions
- 5.2 It was noted that four questions had been received from Councillor Bagaeen. The questions and the Chair's responses to them are set out below.

Unauthorised Traveller Encampment During Covid 19

5.3 "Over the week there has been a small unauthorised encampment of travelling families on the Patcham Place that has raised some pertinent health and well-being issues.

To help travelling families during the pandemic to access health and hygiene requirements such as water, sanitation and waste disposal facilities, Government guidance suggests making alternative stopping place available such as transit sites, providing suitable local authority land or using holiday campsites which may have closed and have established facilities. Government as we know, has provided the council with funding to deal with Covid 19 issues.

However, contrary to Government advice the council has decided to close the multimillion transit site we have at Horsdean (other councils are opening transit sites such as Canterbury) and leave transit families in a popular park where somehow these essential health and hygiene requirements will be provided aside from the fact the council hasn't yet provided the scientific or medical advice to support closing the transit site. What plans have the council in place to support travelling families, what is happening at Patcham Place cannot be a sustainable and healthy solution across the whole city.

Surely, the plan isn't to leave families in the parks and open spaces they initially pitch up onto not knowing how long the pandemic arrangements will be in place. Please could the Chair advise what better strategy and protocol is being put into place to support travelling families and the affected than just leaving travelling families in the parks where they initially turn up.

5.4 The Chair responded in the following terms:

"Thank you for your question. As you may be aware the Travellers have now moved off Patcham Place and we have secured and cleared the site. Current Government guidance is that we provide Travellers with access to essential facilities for the period of the pandemic.

We are unable to accept new households at the Horsdean Transit Site. This is because doing so would result in shared facilities and difficulties with social distancing for the Travellers already there and new arrivals. 15 pitches are currently occupied, 3 of these are on the transit site. The guidance we have used to make the decision to close sites is in line with current Government guidance regarding social distancing. Covid 19 infection spread would be extremely difficult to contain on the site and we need to be mindful of the close proximity of families and the number of residents who would be clinically vulnerable to Covid as well as the use of the shared facilities.

We have contacted Canterbury Council to see what their arrangements are. We are aware that our neighbouring authorities haven't opened their transit sites, this in spite of pitches having access to independent facilities. We did consider how we could provide facilities at Patcham Place for the Travellers in situ. Without access to a water supply this is possible but a little complicated.

In liaison with the police and city parks police powers were used to direct Travellers who were on Patcham Place to Waterhall. They have access to water, toilets and refuse collection.

We will continue to assess newly arrived groups on a case by case basis. The assessment will take into account the Travellers welfare needs, the sensitivity and safety of the land and any issue regarding behaviours that could impact on the local community.

We will continue to work with Public Health to explore ways we can enable more Travellers to enter the Horsdean site without compromising the wellbeing of current residents or new arrivals."

Closure of Madeira Drive During Covid 19 Outbreak

5.5 "The council to a great fanfare, closed Madeira Drive to general traffic and encouraged the space to be used for cycling and walking. Above Madeira Drive as we know, is the

wide boulevard of Marine Parade. However, it seems that the consequence of not thinking this through is that thousands of people encouraged to this area are having to squeeze by each other on the only two staircases that link these locations. Obviously, there is the ramp and the extreme ends of Madeira Drive for people to safely use. Regardless, people will try to find the shortest route between two points and the staircases could now become areas of close contact between individuals.

Please could the Chair advise what plans are being put into place to ensure that people can still use the staircases without the risk of spreading Covid 19. For example, could one stairway be up only and the other down only. It may require more physical marshalling but that would be better than the position that the stairs are ok to cross on."

5.6 The Chair responded in the following terms:

"We are arranging for signage encouraging social distancing to be installed around the city, and we have added the two sets of stairs between Madeira Drive and Marine Parade to the list of locations for these signs. Unfortunately, it is not possible to make the stairs one-way for pedestrians, and therefore we do need to rely on people following the social distancing guidelines, as we do not have any enforcement powers relating to this."

Supplementary question

5.7 Councillor Bagaeen asked whether consideration could be given to re-opening those staircases which were currently closed as that could ease the flow of pedestrian traffic and avoid pinch-points. It was confirmed that whilst this could be looked into this was unlikely to provide a solution as these stairways had been closed due to their current state of repair.

Closure/Continuing Closure of City Schools - Covid 19

- 5.8 "On Friday 20 May 2020, the council advised schools in the city not to open. Could the Chair and the Board share what health advice has the Health and Wellbeing Board and the Director of Public Health given to schools on the issue of health and safety and risk of infection around opening schools at this point in the pandemic response.
- 5.9 The Chair responded in the following terms:

"During May 2020, the Public Health Team have worked alongside Public Health England, Families, Children and Learning Directorate and local schools to provide up to date information, advice and guidance on emerging issues related to Covid 19. This has included supporting:

- Children, Families and Learning Covid 19, Cell Meetings;
- Workstream meetings in response to widening school access;
- Head Teacher consultation meetings

On 29 May, the Director of Public Health was asked by the Interim Executive Director of Families, Children and Learning to provide advice on whether the Government's 5 tests on easing lockdown had been met locally to inform the formulation of advice by the Council to schools and early years settings regarding extending opening from 1 June.

The advice provided was that as the Test and Trace programme had been established on 28 May and its ability to respond to outbreaks had not been tested and that it could not be confirmed whether all of the Government tests had been met. This informed the Council advice provided to schools and early years providers on 29 May.

On 4 June the Director of Public Health advised that there was evidence that local residents were accessing the programme and contacts were being traced and advised to self-isolate. However, the programme was clearly at an early stage of implementation and further understanding of its impact on the city was required. Given the specific context of the city he advised that it is very important that the city can rely on the Track and Trace Programme to respond to any *potential* local increases in case and outbreaks. The recommendation was made to continue to monitor implementation of Test and Trace and review in the following week."

Supplementary question:

5.10 Councillor Bagaeen referred to the fact that one school in Hollingbury had advised that they would not be opening following earlier advice that they would be. This had taken place with very little notice. The Acting Executive Director of Children's Services explained that in this instance very little notice had been given of the precise arrangements to put into place as directed by Central Government. Public Health advice had been taken as much notice as possible had been given regarding arrangements. Schools had been re-opened when there was certainty that all necessary arrangements were in place.

Discussions with GMB - Covid 19

5.11 "On Friday 29 May 2020, Mark Turner of the GMB union, wrote to all Councillors saying that his and the GMB's information to date (29 May) is that the infection rate in Brighton and Hove is increasing not decreasing and the unions and Mr Turner had seen evidence indicating that the R value may be as high as 1.7.

Mr Turner advised all councillors that he and the GMB Members need to see scientific evidence locally to demonstrate to us that the R value is truly reducing.

Could the Chair and the Board share what information was shared with Mr Turner and the GMB and why this information was not shared with the other members of the Board if the decision to support the council's position to advise schools to close was based on this information."

5.12 The Chair responded in the following terms:

"The Director of Public Health did not share any information with Mr Turner and the GMB.

The Director of Public Health's advice to Families, Children and Learning regarding extending schools opening was not based on information about the local R level.

The Council has published a public response and clarification that explains why it is inappropriate to calculate an R number at City level, as well confirming what early warning indicators are used to track the virus in the City:"

Supplementary question

5.13 **RESOLVED –** That the questions put and the responses given to them be received and noted.

5c Deputations

5.14 There were none.

6 PRESENTATION - COVID 19, UPDATE

- 6.1 A detailed joint presentation was given by the Director of Public Health, Alistair Hill and the Executive Director of Adult Social Care and Health, Data was shown regarding confirmed cases, estimated mortality and deaths in care homes over a preceding 3 month period. Details were given regarding measures put into place, continuing and the concerted focus being adopted going forward. Copies of the slide presentation had been appended as a supplement to the circulated agenda. Ashley Scarff of the CCG also highlighted the arrangements put into place by the NHS in Brighton and Hove and across Sussex and the on-going measures which it was anticipated were likely to need to continue and to be undertaken.
- 6.2 It was explained that operational teams had focused on integrated teams with heath colleagues to support NHS and community team with a focus on protecting 'shielded' residents whilst continuing to meet statutory responsibility (prepared for Care Act easements). A key function had been to co-ordinate advice and support to provider services and the wider care market and to support the safety of service users and staff including daily communications. This had involved complexity linking to PPE, testing, workforce concerns and admission arrangements. There had been provision of direct financial support to the care market which had included provision and distribution of PPE to meet the city's demand and care home support plans. It had also been necessary to be responsive to incidents as they arose through a number of routes, key example being the Incident Management Team providing practical support to outbreaks in care homes and other settings; also the application of a care and protect for homelessness/rough sleepers.
- 6.3 The key issues and challenges had been:

Keeping vulnerable people safe along with the safety of staff:

- Personal Protective Equipment
- · Testing: track and trace still embedding
- Good hygiene practice always Reducing rate of community transmissions (incl Care Homes)
- Embedding delivery of the care home support plan that has been submitted to Dept Health & Social Care
- Even closer relationship between NHS, council and service providers (care homes/domiciliary care/supporting services)

- Managing the risks in adopting a measured approach to recovery and a future which incorporated the new "normal" in the post covid-landscape
- Restoration of services
- · Financial risk to the council and the wider system
- It was recognised that the PPE approach to likely to lead to an increase in community demand, schools etc and how we move from a crisis to a future 'business as usual' was key. There needed to be clarity around testing who, when, where and how including embedding trace and contact. A Local Outbreak Management Plan was to be set up under 7 and was being led by the Director of Public Health. The NHS was being supported in order to continue to meet the needs of patients with Covid and the needs of non-Covid patients. The NHS was open for non-Covid patients to access care too through use of 111, primary care especially to deal with urgent symptoms and to support early diagnosis of cancer. Digital options would be used where suitable to support social distancing. There needed to be a measured approach to recovery maintaining multiagency approach, joint working and use of a cell structure to ensure:
 - Joint working between CCG and LAs/Public Health
 - Integrated working across work-streams and systems
 - Proactive responses, including fast-paced governance progress and quick decision-making
 - Engagement with a new set of digital tools and ways of working
 - Responsiveness and agility.
- 6.5 Brighton and Hove City Council and its partners had been at the centre of the local outbreak response interface with the NHS Test and Trace. The seven themes being addressed were:
 - Care Homes and schools
 - High Risk places, locations and communities
 - Local testing capacity
 - · Contact tracing in complex settings;
 - Use of data including links with the Joint Biosecurity Centre
 - Supporting vulnerable people to self-isolate
 - Local governance including the Covid 19 Health Protection Board and Member led Board (potentially
- 6.6 It was recognised that going forward there was a need to lead pro-actively in managing uncertainty and that there would be new challenges to address and new opportunities which we would want to retain; there was potential for a refreshed Health and Wellbeing Board to play a critical future role. In terms of financial sustainability it was far too early for the full details in this respect to emerge but clearly the impact on the council and other system stakeholders was and would continue to be profound.
- 6.7 Following the presentation Members had the opportunity to ask questions. The Chair commended the work that had been carried out by all concerned as did other Board Members. Officers of the council and all partner organisations had been notified of the Government's legislation and direction of travel at very short notice and had needed to be rapid and flexible in their responses and that was likely to continue to be the case.

The post Covid landscape would be very different and the means by which recovery would be supported would be critical.

- 6.8 Councillor Shanks stated that she was pleased to note that work that had been undertaken with care homes besides providing accommodation for vulnerable residents those working there were at high risk, often being lowly paid, agency staff who were worked across several homes, could be poorly protected and could be reluctant to take time off-sick, due to financial concerns whilst being exposed potentially to multiple risk.
- 6.9 Councillor Bagaeen referred to the changing working landscape and the need to support emerging ways of working from home and co-working units as well as those returning to more traditional forms of employment.
- 6.10 **RESOLVED –** That the contents of the presentation be received and noted.

7 PUBLIC HEALTH ANNUAL REPORT

- 7.1 The Board considered a report of the Director of Public Health which provided an independent annual report on the state of local public health. It was noted that this year's annual report entitled "Making Health Your Business" had focussed on the strong relationship between work and health.
- 7.2 The Director of Public Health, Alistair Hill, gave a presentation highlighting the key areas drawn out by the report. The report examined the important relationship between health in Brighton and Hove and why being in "good work" was a benefit to health. Good paid work included earning a decent living wage and enjoying good working conditions and not all jobs had those characteristics. There was a persuasive economic argument for investing in the health and wellbeing of communities with a healthy workforce forming the bedrock of a productive and thriving economy. It was important that the cities economy was based on inclusive growth in order that local people and organisations benefitted from prosperity in the city. The report adopted the life course approach which dovetailed with the Health and Wellbeing Strategy and included starting, living and ageing well.
- 7.3 People who were unable to work were at an increased risk of poor health and this had a disproportionate effect on some of the most disadvantaged neighbourhoods and residents, including those with mental health conditions and those who had disabilities and referred to some of the innovative local projects supporting people into work and making local workplaces more inclusive. The report had been planned for publication as the first cases of Covid-19 were diagnosed in Brighton and Hove and the subsequent Covid-19 pandemic was presenting the greatest global public health and economic challenge of people's lifetimes. The pandemic had highlighted on a colossal scale, the critical relationship between health and work. Against the changing landscape which was emerging in the wake of the pandemic the nine recommendations set out in the report were particularly prescient.
- 7.4 The Chair, Councillor Moonan, welcomed the report stating that in the light of the challenges which had resulted from the Covid Pandemic the needs which needed to be addressed were of even greater relevence

- 7.5 Councillor Nield concurred referring to the increasing number of people who were working from home and were likely to continue to do so post Covid. It was very important that they were given appropriate support to ensure that they had appropriate spaces. It was important that support and advice was also available to the very small organisations/businesses across the city of which there were a number and to those who had or provided shared workspaces.
- 7.6 Councillor Bagaeen stated that the traditional workplace/space was changing and the there needed to be an adaptability and flexibility to address that going forward. It was important to target and tap into those streams and to embed the necessary structures to make them sustainable. Some elements of planning policy for example were already out of date. Workfulness/worklessness had a huge impact on people's lives.
- 7.7 Councillor Childs commended the report and the of work which lay behind it which reflected the values of the current administration. It also indicated that this Board had a key role in helping to improve such matters as pay and conditions through its own commissioning role for example. The current zero hours contracts of many, for example presented particular problems. He welcomed the priorities which had been set and the recognition that it was important to work with a whole range of stakeholders.
- 7.8 **RESOLVED –** That the contents of the report be noted.

8 BETTER LIVES, STRONGER COMMUNITIES

- 8.1 The Board considered a report by the Executive Director of Adult Social Care and Health focusing on Better Lives, Stronger Communities.
- 8.2 The Executive Director, Rob Persey, explained that the city's vision was for everyone in Brighton and Hove to have the best opportunity to live a healthy, happy and fulfilling life at every stage of their life. It was intended to achieve that by working with communities to promote and improve their health and wellbeing and to support people to live independently. A four year programme of work called "Better Lives Stronger Communities" was being planned which would focus on how best the council could work with individuals in the city with care and support needs and their communities. Whilst the overall programme had been paused to enable there to be an effective response to the Covid 19 pandemic, those principles continued to inform the council's practice and response. The council's recovery strategy would also seek to take on board the learning which had emerged from the current crisis.
- 8.2 The Assistant Director, Operations and Transformation/ Health Integration, Grace Hanley, gave a presentation drawing out the main points which had emerged to date and the areas which would be focused on going forward. In order to achieve the vision for better lives and stronger communities it was necessary to find solutions to those issues facing the City with regard to adult social care demand and against that backdrop issues around how the cities citizens could find solutions to support their wellbeing and maintain a good life and to access help and advice when they needed it in order to enable them to live well. The current pandemic had put that into sharp focus and had highlighted that it was vital to work closely and collaboratively with other partners.

- 8.3 The importance of using a person-centred early help model was recognised and an example was cited of how support had been given to an elderly man who had recently lost his wife. It had transpired during a telephone conversation that he was struggling to maintain his home and to remember to take his medication. As a result of actions put into place a month later he was leaving his home to go out was in a much better place mentally and did not require any further help.
- 8.4 The Chair, Councillor Moonan stated that this was a good example of how small but focused steps could have very positive results.
- 8.5 Councillor Childs agreed stating that he awaited further progress reports with interest. A stepped-staged approach had been used by professionals in assessing the level of care/support required by his own mother and had resulted in her receiving assistance appropriate to her personal needs. It was very important to have mechanisms in place to enable people to live a dignified and full life to the end. Early intervention was by far the best option and provided the best and most resource effective response in the longer term.
- 8.7 Councillor Nield noted that the number of cases of early onset dementia appeared to be increasing. Although the reasons for this had not been established it was re-assuring to know that this had been acknowledged and that measures were to be put into place to seek to address that need.
- 8.8 **RESOLVED –** The Board resolved that it agreed to:
 - (i) To support the direction of travel of BLSC and this programme of work;
 - (ii) To support HASC to adopt a strengths and asset based approach; and
 - (iii) A further detailed update (review of implementation plans) comes back to the Board in March 2021.

The meeting concluded at 7.30pm	
Signed	Chair
Dated this	day of