

Subject:	Update on Greater Brighton One Public Estate Programme
Date of Meeting:	18 July 2017
Report of:	Chair, Greater Brighton Officer Programme Board
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LA(s) affected:	All

FOR GENERAL RELEASE**1. PURPOSE OF REPORT AND POLICY CONTEXT**

- 1.1 The purpose of this report is to provide the Greater Brighton Economic Board ('the Board') with an update on progress in relation to the City Region's One Public Estate Programme.

2. RECOMMENDATIONS:

- 2.1 That the Board notes the report.
- 2.2 That the Board nominates a business representative to join the Greater Brighton Strategic Property Board.

3. CONTEXT/ BACKGROUND INFORMATION

- 3.1 The National One Public Estate Programme ('the National Programme') is a pioneering initiative funded by the Cabinet Office Government Property Unit (GPU) and delivered in partnership with the Local Government Association (LGA). The Programme is designed to facilitate and enable local authorities to work successfully with Government and local agencies on public property and land issues through sharing and collaboration. It has four main objectives, to:
1. Create economic growth (new homes, employment floorspace and jobs);
 2. Enable more integrated customer-focused services;
 3. Generate capital receipts, and;
 4. Reduce running costs.
- 3.2 Local authorities that gain membership to the National Programme receive wide-ranging support to develop and deliver property initiatives with Government and public sector partners that meet these objectives. This includes: revenue grant funding of up to £500,000 (per funding round); access to a pool of experts to provide additional support and capacity in a number of areas, from master-planning to business case development and

cost evaluation; practical support from the GPU and LGA and; routes to senior central and local government experts.

- 3.3 In April 2016, the GPU and LGA launched an Invitation to Apply to join the National Programme to which Greater Brighton responded. The application process comprised two-stages; completion of an Expression of Interest by 06 May 2016 and, if successful, development of a detailed Services & Assets Delivery Plan by 29 July 2016.
- 3.4 On 14 June 2016, the National Programme advised that Greater Brighton's Expression of Interest had been successful. The City Region was allocated £50,000 capacity funding to support the development of the Greater Brighton Services & Assets Delivery Plan ('the Plan'). On 19 July 2016, the Board agreed that 50% of the capacity funding be used to procure external consultants to undertake this work. The appointment of Marshall Regen Ltd was subsequently confirmed.
- 3.5 The Plan was produced following extensive engagement and consultation with the Board's member organisations and wider partners. It was presented to the Board on 18 October 2016 but, due to its commercially sensitive nature, has not been published.
- 3.6 On 08 November 2016, the City Region received formal confirmation that its application had been successful and the City Region was welcomed on to the National Programme. The Greater Brighton One Public Estate Programme (the Local Programme) received a 2016/17 funding allocation of £280,500 and a further £316,500 was earmarked for 2017/18.
- 3.7 The funding will enable the provision of robust evidence to support asset management decisions, in the form of detailed locality reviews and feasibility, viability and master-planning studies. It will also support the development of joint property ventures and fund a dedicated programme management resource to support the delivery of the Local Programme.
- 3.8 Membership to the National Programme was dependant on the City Region meeting the following pre-qualification criteria by 31 December 2016:
 - Mapping all public sector assets in the partnership area and recording all land and property assets owned by the partnership authorities (except social housing stock) and public sector partners on the ePIMS Lite system;
 - Providing information on the estimated value of all local authority owned land and buildings within the partnership area;
 - Making details of all land and property owned by the partnership publicly accessible, including in authorities' statutory annual reports, and;
 - Establishing and maintaining an effective One Public Estate Board with a range of public sector partners.

4. KEY HIGHLIGHTS & NEXT STEPS

PRE-QUALIFICATION CRITERIA

- 4.1 The Local Programme successfully completed each of the pre-selection criteria ahead of the 31 December 2016 deadline.

- 4.2 The partnership has recorded all land and property assets on the ePIMS Lite system and has produced an interactive Asset Map. The Asset Map and both the Greater Brighton Partnership Asset List, which includes an initial assessment of surplus land, and details of the value of all publicly owned property and land assets across the City Region have been published on the Brighton & Hove City Council and Greater Brighton websites. The total value of the Local Programme's combined public sector estate is estimated to be approximately £3.5billion.
- 4.3 On 18 October 2016, the Board agreed the governance arrangements for the Local Programme. The Greater Brighton Strategic Property Board ('the Property Board') and the Greater Brighton Public Sector Property Group ('the Property Group') were subsequently established, the latter building on and extending the already successful Brighton & Hove Public Sector Property Group.
- 4.4 The Property Board provides direction, oversight and accountability to the Local Programme, whilst the Property Group supports delivery at operational level. The Terms of Reference are attached as Appendix 1. It is anticipated that the Terms of Reference for the Property Group will be expanded to support the delivery of the Health & Social Care agenda, with property as an enabler to Brighton & Hove's Caring Together Strategy and the Sustainability & Transformation Plans. Due to commercial sensitivities, all meetings of the Property Board and Property Group are held in private.
- 4.5 On 18 October 2016, the Board agreed the appointment of Peter Davies of the Shoreham Port Authority and the Coastal West Sussex Board as the independent business representative on the Property Board. Following Peter Davies' retirement in March 2017, the Board is asked to nominate a new business representative to join the Property Board.
- 4.6 Links continue to be strengthened with the both the SPACES and West Sussex County Council One Public Estate Programmes, which also cover parts of the Greater Brighton area.

PROJECT UPDATES:

- 4.7 Following a successful recruitment process, the Greater Brighton One Public Estate Programme Manager commenced in post on 15 May 2017.
- 4.8 The Local Programme received the 2016/17 funding allocation on 28 February 2017. Brighton & Hove City Council, as the Local Programme's Lead Authority, subsequently disbursed the funding with accompanying back-to-back agreements to the delivery bodies. On 29 June 2017, the National Programme confirmed the previously earmarked 2017/18 allocation. The release of this funding, which has been delayed as a result of the General Election and Purdah period, is expected imminently.
- 4.9 The projects within the Local Programme are making steady progress, as follows:
- 4.9.1 IMPACT Hub at Worthing Civic Centre: feasibility work is now complete and the project brief for the development of the high-level business case has been prepared.

- 4.9.2 Moulsecoomb Neighbourhood Hub, Brighton: the Trust for Developing Communities has been commissioned to produce a Neighbourhood Plan for Moulsecoomb. The Neighbourhood plan, which is due for completion in end-July 2017, will identify priorities for the area that will in turn inform the Neighbourhood Hub proposals.
- 4.9.3 Quebec Barracks, Brighton: high-level design and feasibility work has commenced for completion by mid-August 2017.
- 4.9.4 Preston Barracks Healthcare Hub, Brighton: work on the detailed healthcare brief is progressing and is due for completion by end-September 2017. U+I, the developer of the wider Preston Barracks scheme, have begun feasibility work in relation to the health content of the scheme using nationally recognised advisors, Aitcheson Rafferty. It is hoped that Aitcheson Rafferty's work will help inform the specification and ultimately the Brighton & Hove Clinical Commissioning Group's commitment to the scale of service demanded, following which U+I would look to incorporate the new hub into the development proposals.
- 4.9.5 Brighton General Hospital: the strategic site assessment and options appraisal have now been completed and work on the outline business case has commenced. The aspiration is to complete the outline business case by the end of the current financial year.
- 4.9.6 Preston Circus Fire Station, Brighton: the initial design feasibility and cost reports have been completed and expressions of interest circulated to public sector partners.
- 4.9.7 Springman House, Lewes: Local Growth Fund funding enabled Lewes District Council to purchase the Springman House site, located in the North Street Quarter development, in March 2017 to relocate the fire station. Lewes District Council is now moving forwards to commission the design and construction of the new facility, which will offer future opportunities to work with Sussex Police to co-locate blue light services in the town. It is expected that the new fire station will be operational by March 2020.
- 4.10 Progress is reported to the National Programme on a quarterly basis. The Property Group and Property Board, which meet between 3 and 4 times a year, also monitors and oversees progress.

FUTURE FUNDING BID

- 4.11 The National Programme is expected to launch the next, Phase 6, funding call shortly. At the time of writing, formal communications are still to be released but feedback from the National Programme suggests that:
- 4.11.1 The aim is to launch the call in mid-July 2017 and, subject to Ministerial sign-off, the Phase 6 Prospectus will be released in the coming weeks. This has been postponed because of the General Election and Purdah period.
- 4.11.2 The deadline for submitting extensions to existing Services & Assets Delivery Plans will likely be early-October 2017 and the National Programme anticipates that allocations will be announced in December 2017.

4.11.3 The aspiration 'to get money out the door in the financial year' remains but the National Programme will be flexible about the need to roll-over funding, especially as disbursements will likely be made early in the 2018 calendar year.

4.11.4 The National Programme intends to allocate all of the remaining approximate £7million as part of the Phase 6 funding call.

4.11.5 The National Programme has a desire to create as many new One Public Estate partnerships as possible; the aspiration is for 95% partnership coverage after Phase 6. The National Programme has given assurance, however, that weak bids from new partnerships will not be given priority over strong bids from existing partnerships.

4.11.6 Under the Phase 6 funding call, it is expected that bids can be made for:

- Up to £500,000 revenue grant funding per partnership;
- Specialist support – the National Programme has a pool of experts that provide a range of specialist support that they would provide at no cost, negating the need for local procurement exercises and offering the benefit of economies of scale. Information on the associated bidding caps will be released with the call but it is anticipated that if such specialist support is provided, the value of those services will count towards the £500,000 revenue grant funding limit per partnership.
- A “repayable grant”, forward funding for enabling activities to be repaid once the associated capital receipts are released. There is a move towards the National Programme becoming self-sustaining over time, and;
- “Deep Dives” into key barriers/blockages.

4.11.7 The National Programme’s four priorities and therefore desired outputs, as outlined in Section 3.1 of this report, remain unchanged. It is expected that the Phase 6 funding call will place particular emphasis on 3 national priorities: Health and Care Integration; Defence Land, and; Housing. The exact criteria will not be known until the Phase 6 Prospectus is issued.

4.12 The National Programme wants to expand and has submitted a business case for future funding, which it is confident will land well with Ministers. If successful, there will be future funding rounds. It is also likely that the new monies will be used to fund strong Phase 6 bids that were unsuccessful only because of the competitive nature of the call.

4.13 Potential projects are currently being explored with partners from across the Local Programme. Due to the short timescales, the intention is to use some of the remaining £20,000 capacity funding to procure consultancy services to support the development of the City Region’s submission. The aim is to produce the draft bid by early-September 2017, to enable full review and sign-off by the Property Group at its next meeting on 18 September 2017. At its last meeting, on 25 May 2017, the Property Board devolved authority to sign-off the City Region’s final submission to the Chair of the Property Group.

4.14 Due to the likely highly competitive nature of the Phase 6 funding call, advice and steer will be sought from the National Programme’s Regional Advisors.

The projects that are most ready and deliverable and that have the greatest outputs, as well as partnership focus, will ultimately be included in the Greater Brighton submission.

- 4.15 Further details of the City Region's Phase 6 submission will be provided to the Board at its next meeting on 07 November 2017.

MARKETING & COMMUNICATIONS

- 4.16 As reported to the Board on 18 October 2017, £5,000 of the capacity funding has been allocated towards to delivery of communications activities for the Local Programme. This work, which is being led by Adur & Worthing Councils, encompasses the production of newsletter updates to the Local Programme's wider members, as listed in Appendix 2, as and when required. The work also includes the production of an annual report and the 2016/17 Annual Report will be submitted to the Board at its next meeting on 07 November 2017.

5. CONCLUSION

- 5.1 Through the Local Programme, public bodies from across Greater Brighton are coming together to use their property and land assets to both improve how public sector services are delivered and to act as a catalyst to boost economic growth, delivering new homes, employment floorspace and jobs. In so doing, the Local Programme will support the City Region to accelerate and surpass the delivery of its planned supply that totals 22,500 homes of mixed types and tenures and 455,000sqm employment floorspace over the next 10 years.
- 5.2 As demonstrated in this report, the Local Programme is making steady progress. In addition, potential projects for the upcoming Phase 6 funding call are currently being explored with partners, which will further expand the Programme's scope and outputs.

6. FINANCIAL & OTHER IMPLICATIONS:

Financial Implications:

- 6.1 The City Region has been allocated £50,000 capacity funding to support the development of the Greater Brighton Services & Assets Delivery Plan ('the Plan'). £25,000 of the capacity funding has been used to procure external consultants to undertake this work and a further £5,000 has been allocated to support communications activities for the Local Programme. £20,000 has been set aside to provide consultancy services to support the development of the City Region's future submissions, in the form of extensions to the Plan, including to the upcoming Phase 6 funding call.

A total of £597,000 funding has been identified through the Greater Brighton One Public Estate Programme (the Local Programme) with £280,500 received in 2016/17 and a further allocation of £316,500 earmarked for 2017/18. The funding will enable the provision of robust evidence to support asset management decisions and will also support the development of joint property ventures and resources to support the delivery of the Local Programme. The funding for 2016/17 has been disbursed to the relevant

delivery bodies and supports the projects detailed in paragraph 4.9 above. The funding for 2017/18 is due shortly within this financial year and will be allocated to the delivery bodies accordingly.

The National Programme is expected to launch Phase 6 funding call during the summer of 2017. A maximum of £500,000 per partnership of revenue grant can be applied for. An update on the bid and projects that the funding will potentially support will be reported back to this Board in due course.

Finance Officer Consulted: Rob Allen, Principal Accountant

Date: 05/07/17

Legal Implications:

- 6.2 There are no legal implications arising directly from this report. The legal implications of each project will be considered by the bodies responsible for delivering them.

Lawyer Consulted: Alice Rowland, Head of Commercial Law

Date: 03/07/17

Equalities Implications:

- 6.3 There are no equalities implications arising directly from this report. The equalities implications will be addressed on a project-by-project basis.

Sustainability Implications:

- 6.4 The One Public Estate Programme is aimed at supporting partnerships to take a strategic approach to asset management. This will enable partnerships to get the most from their collective assets, creating opportunities to reduce running costs, generate capital receipts, create more integrated and customer-focused services and to grow the economy by unlocking surplus sites for new homes, employment floorspace and jobs. In so doing, the Programme will create more sustainable services, public sector bodies and economies.

Any Other Significant Implications:

- 6.5 None.

SUPPORTING DOCUMENTATION

Appendices:

1. Terms of Reference for Greater Brighton Strategic Property Board and Greater Brighton Public Sector Property Group
2. Appendix Two: Greater Brighton One Public Estate Programme Members

Documents in Members' Rooms

None.

Background Documents

None.

Terms of Reference

Greater Brighton Strategic Property Group

1. Purpose

- 1.1 The Greater Brighton Strategic Property Board (“the Board”) brings together senior officer representatives from local, regional and national public sector partners to take a strategic approach to the City Region’s combined public estate, to maximise its efficiency and effectiveness. The City Region encompasses the administrative boundaries of Adur District Council, Brighton & Hove City Council, Lewes District Council, Mid Sussex District Council and Worthing Borough Council.
- 1.2 This work is branded the Greater Brighton One Public Estate Programme (“the Programme”) and is part of the National One Public Estate Programme (“the National Programme”).
- 1.3 The Board is a consultative group that enables early engagement on planned disposals, to secure the best future use of public sector assets. This will include identifying opportunities to meet the following objectives:
- Creating economic growth (new homes, employment space and jobs), in line with local priorities;
 - Transforming public services, by developing more integrated, customer-focused services;
 - Reducing running costs, and;
 - Generating capital receipts.
- 1.4 The Board will support the value enhancement and promotion of Government-owned assets in the City Region, taking a central role in shaping the policy and decisions for the disposal and reinvestment of these assets to maximise impact on economic and housing growth.

2. Functions

- 2.1 The Board will:
- 2.1.1 Oversee and monitor implementation of the Greater Brighton Services and Asset Delivery Plan, as submitted to the National Programme in July 2016;
- 2.1.2 Develop, oversee and manage a ‘live’ pipeline of publically owned assets and assist with the development and publication of a robust Land Register of public sector assets and surplus sites, bringing together existing data and sourcing new data from public bodies across the City Region to ensure early visibility of

proposed disposal routes amongst all partners;

- 2.1.3 Support the integration of Government departmental estate disposal programmes into the planned estate programme for the City Region;
 - 2.1.4 Ensure effective communications with, and the active engagement of, all organisations in the Programme;
 - 2.1.5 Undertake analysis and assessment of assets in the pipeline (taking into account existing analysis, intelligence and plans (including Local Plans)) to identify opportunities and barriers and, based on the finding, make recommendations to the asset owners in line with local priorities;
 - 2.1.6 Develop and aid submission of future funding applications to the National Programme and other similar schemes, as and when calls open;
 - 2.1.7 Make recommendations regarding the development of new public estate delivery models, such as city investment funds and joint property vehicles;
 - 2.1.8 Develop productive relationships with a range of prospective investors and developers to enable the swift disposal and development of surplus property;
 - 2.1.9 Propose performance targets, for example in relation to reductions in the overall operating costs and the carbon footprint of the City Region's combined public estate, and monitor progress towards achievement of these;
 - 2.1.10 Direct and monitor the work-plan of the Greater Brighton Public Sector Property Group ("GBPSPB"), responsible for delivering the plans and strategies of the Board, and propose any additional resource requirements. The Terms of Reference for the GBPSPB are attached as Appendix One;
 - 2.1.11 Raise awareness of, and act as ambassadors for, the work of Board and ensure that the identified priorities of the Board are reflected in the property related strategies and policies of the organisations represented on the Board;
 - 2.1.12 Share good practice across the organisations represented on the Board and with the National Programme, and;
 - 2.1.13 Report to the Greater Brighton Economic Board ("GBEB") bi-annually or more frequently if required, [including the escalation of any risks to successful delivery].
- 2.2 The Board will be supported by a Programme Manager, provided by the Accountable Body or otherwise as agreed.

3. Membership

- 3.1 The member organisations of the Programme are listed, by sector, as Appendix Two.
- 3.2 To ensure the effective operation of the Board, it will comprise a maximum of seventeen senior officer representatives from the Programme, plus one independent business representative appointed by GBEB, one advisor from the National Programme and one advisor from the Government Property Unit, as follows:

Sector	Representative	Organisation
Local Authority	Geoff Raw	Brighton & Hove City Council
	Alex Bailey	Adur & Worthing Councils
	Robert Cottrill	Lewes District Council
	Kathryn Hall	Mid Sussex District Council
Health	Neil Cook	Coastal West Sussex Clinical Commissioning Group
	Pippa Ross-Smith	Brighton & Hove Clinical Commissioning Group
	Gillian Fairfield	Brighton & Sussex University Hospitals NHS Trust
Emergency Services	Mark Streater	Sussex Police
	Nigel Cusack	East Sussex Fire & Rescue Service
Education	Nick Juba	Greater Brighton Metropolitan College
	Debra Humphris	University of Brighton
Brighton & Hove Strategic Housing Partnership	Martin Reid	Brighton & Hove City Council
Greater Brighton Public Sector Property Group	Angela Dymott	Brighton & Hove City Council
Local Enterprise Partnership	Jonathan Sharrock	Coast to Capital
Business	TBC	TBC
Government Departments	Christopher Moore / Paul Shorten	Homes & Communities Agency
	Ron Francis	Department for Work & Pension
National One Public Estate Programme	Ben Stoneham	One Public Estate Programme
	TBC	Government Property Unit

- 3.3 Officer representatives have been drawn from those organisations most impacted by the Greater Brighton Services and Asset Delivery Plan work-plan. The scale of asset ownership has also had influence.

- 3.4 The Board will review officer representation on an annual basis, to ensure that it continues to reflect the priority areas of the Board and GBEB.
- 3.5 Subject to the agenda and projects under discussion, representatives from the wider member organisations of the Programme may be invited to attend Board meetings. Individuals such as external or technical advisers may also be invited to attend for all or any part of a Board meeting, as and when appropriate/necessary.
- 3.6 Private owners with significant brownfield landholdings may be invited to attend for all or any part of a Board meeting, as and when appropriate/necessary.

4. Confidentiality & Declarations of Interest

- 4.1 Due to commercial sensitivities, all Board meetings will be held in private.
- 4.2 Information received and discussed by the Board must be treated as confidential in so far as the Freedom of Information acts permit.
- 4.3 Each member on the Board will register any potential conflicts of interest. It is the responsibility of Board members to inform the Chair of any changes to interests which may need be declared.

5. Accountable Body

- 5.1 Brighton & Hove City Council shall act as the Accountable Body for the Programme.

6. Chair and Sub-Chair

- 6.1 The Board shall be chaired by the Chief Executive of the Accountable Body.
- 6.2 If the Chair is unable to attend a Board meeting, the Board shall elect a substitute from the attending representatives.

7. Frequency of Meetings and Secretariat

- 7.1 The Board shall meet on a quarterly basis, from its inception in October 2016.
- 7.2 The frequency of Board meetings can be changed to suit the changing workload.
- 7.3 Meetings will be hosted by the Accountable Body with secretariat support provided by the Programme Manager.

8. Principles

- 8.1 The Board commits to the following principles:

- 8.1.1 Working Principles:

- Commitment – members will commit resources to the mutual endeavour.

- Clarity – members are clear about who is doing what.
- Mutuality – understanding our common purpose with mutual benefit for each partner.
- Openness – being prepared to raise issues concerning the quality of the working relationship.
- Confidentiality– respecting that on occasion property negotiations may require organisations to keep information in confidence.
- Added value – quantifying the added value of doing this together rather than doing it alone.
- Fairness – members will not seek to profit from each other.

8.2 Financial Principles:

- Partners will each bear their own costs in the development and agreement of options including, but not limited to surveying, planning, legal and options appraisal costs.
- No partner will attempt to ransom another.
- The share of set up costs (capital or revenue) will be agreed prior to the commencement of works or occupation, including agreement on the sharing of risk and contingency.
- Occupancy costs will be reflective of usage and any capital / asset contributions, sharing costs without any party seeking to profit.
- Savings will be reflective of past and future usage (as distinct from an agreed sharing of savings), therefore providing a sustainable basis for a long term partnership.
- The responsibility for exit costs will reside with the terminating party.
- Each party will provide open book cost information, including any anticipated or reasonably foreseeable future costs.
- Transactions at less than market value can take place at partner's discretion or where social benefits are deemed by all relevant parties to be sufficient to offset abated values and where permitted under stakeholders own financial controls. Best consideration will need to be obtained and if not justified under General Consents of section 123.

9. Reporting and Accountability

- 9.1 The GBPSPB shall report to the Board and may refer matters to it for consideration and determination.
- 9.2 The Board will report to the GBEB on progress on a bi-annual basis. This will include the submission of an annual report at the close of each financial year.
- 9.3 The GBEB shall act as arbiter in situations where there are competing demands.
- 9.4 Implementation of the Greater Brighton Services and Asset Delivery Plan will be reported to the National Programme, in accordance with their monitoring and reporting requirements. This process will be led by the Accountable Body.
- 9.5 The Board will provide monitoring, communication and performance reports and an annual report to each member organisation of the Programme. These reports will be in a readily accessible format to facilitate transparency and accountability.

9.6 It is not intended that organisations delegate ownership decisions on their existing assets to the Board. The Board will be established as a local strategic assets forum. Formal decision making on specific property assets and transactions affecting them will remain with the party who owns the interest in question.

10. Review and Variation of Terms of Reference

10.1 The Board shall keep these Terms of Reference under review to ensure that the Board's purpose is given full effect.

10.2 These Terms of Reference may only be varied with the approval of GBEB and each member organisation of the Programme.

End.

Appendix One B:

Terms of Reference

Greater Brighton Public Sector Property Group

Mandate for the Public Sector Property Group from Brighton & Hove Connected City Management Board & the Greater Brighton Strategic Property Board

Our aim is to maximise the opportunities for collaboration related to public sector property, land and assets to reduce overall costs, support strategic priorities, improve customer service and support service development.

Within that, our goals are:

1. To progress more creative ways of making best strategic use of the full public sector asset and property portfolio
2. To strengthen relationships with partner organisations and to promote best practise when undertaking shared working

Our objectives are to:

- Aid in the embedding of commissioning and provider development
- Promote sharing relevant information to partner organisations
- Provide opportunities to deliver financial benefits through sharing services where possible
- Grow best practise and skills
- Develop closer working relationships across partner organisations
- Reduce duplication among different organisations
- Note the possible risks involved in setting up shared services and look at the best ways in which to deal with these

We are tasked by the City Management Board & the Greater Brighton Strategic Property Board to:

- Work as partner organisations to improve the delivery of shared services
- Promote best practise within the city region
- Provide better value for money across partner organisations
- Work collaboratively with other work streams (Finance, Human Resources and Communications) to deliver better outcomes through joint working.

We are accountable to the City Management Board of Brighton & Hove Connected and the Greater Brighton Strategic Property Board in demonstrating how we achieve our objectives.

We are jointly accountable to each other for delivering our agreed actions.

Membership

- Brighton & Hove City Council (B&HCC – Chair)
- Adur & Worthing Council

- Lewes District Council
- Mid Sussex District Council

- Sussex Community NHS Foundation Trust (SCFT)
- Sussex Partnership NHS Foundation Trust (SPFT)
- Brighton & Sussex University Hospitals NHS Trust (BSUH)
- Brighton & Hove Clinical Commissioning Group (B&HCCG)

- Department for Work & Pensions (DWP)

- University of Brighton
- University of Sussex
- City College

- East Sussex Fire & Rescue Service (ESF&R)
- Sussex Police
- South East Coast Ambulance Service (SECAMB)

- Strategic Property Asset Collaboration in East Sussex (SPACES)

End.

Appendix Two: Greater Brighton One Public Estate Programme Members

Local Authorities

- Brighton & Hove City Council
- Adur District Council
- Worthing Borough Council
- Lewes District Council
- Mid Sussex District Council

Health Sector

- Brighton & Hove Clinical Commissioning Group
- Coastal West Sussex Clinical Commissioning Group
- Brighton & Sussex University Hospitals NHS Trust
- Sussex Community NHS Foundation Trust
- Sussex Partnership NHS Trust

Government Departments

- Ministry of Defence
- Department for Work and Pensions
- Homes and Communities Agency
- Highways England
- NHS (Southern Regional Lead for NHS)
- NHS Property
- Network Rail

Emergency Services

- East Sussex Fire & Rescue Service
- West Sussex Fire & Rescue Service
- Sussex Police
- South East Coast Ambulance Service (SECAMBS)

Education Sector

- University of Brighton
- University of Sussex
- Greater Brighton Metropolitan College
- Worthing College
- Sussex Downs College
- Plumpton College

Brighton & Hove Strategic Housing Partnership
Coast to Capital Local Enterprise Partnership
South Downs National Park Authority

